INTRODUCTION TO THE 2040 PLAN

READY FOR THE FUTURE

With Houston poised to become the third most populous city over the next decade, the trade and commerce flowing through Port Houston is expected to grow. Port Houston is looking to accelerate the momentum of progress to ensure that its stakeholders continue to enjoy the social and economic benefits it generates to drive regional prosperity. This requires defining priorities and identifying what projects need to be developed, what investments are required, and what policies should be pursued. The Port Houston 2040 Plan serves as the blueprint to guide those decisions.

THE FOUR Cs

Port Houston, for over a century, has worked proactively on its objectives and obligations as the local sponsor of the Houston Ship Channel, the operator of public terminals, a partner in the community, and a steward of sustainable growth. Moving towards 2040, Port Houston is taking a holistic approach to its planning to continue to drive regional prosperity. Four strategies have emerged through the planning process known as the Four Cs – Channel, Cargo, Community, and Change.

- **CHANNEL**
  - **SPONSOR**
  - **HOUSTON SHIP CHANNEL**
  - Support continuing regional growth through channel expansion

- **CARGO**
  - **PROMOTE**
  - **CORE BUSINESS**
  - Maximize operating performance to support growth

- **COMMUNITY**
  - **ENHANCE**
  - **COMMUNITY CONNECTIONS**
  - Optimally partner and steward resources to benefit stakeholders

- **CHANGE**
  - **PREPARE**
  - **PORT OF THE FUTURE**
  - Adapt new trends and technologies to create value, sustainability, and resilience
ABOUT THE 2040 PLAN

A COMPREHENSIVE, HOLISTIC PLAN

The 2040 Plan provides a decision-making framework for policies, strategies, initiatives, investments, and actions. It addresses a broad range of topics from infrastructure, operations, emerging technology, environmental stewardship, safety and security, community partnerships, and market dynamics to provide a tangible vision of how Port Houston is creating a stronger and more resilient port with sustainable contributions to the economy, environment, and local communities.

INFORMED, FLEXIBLE, ADAPTABLE IMPLEMENTATION

The 2040 Plan has been developed as an adaptable and responsive tool to effectively manage opportunities or challenges over the life of the plan. It aims to inform Port Houston’s policies and decision-making while allowing for flexibility and adaptability to make necessary adjustments. It serves as a mechanism for development, resource allocation, organizational initiatives, and project prioritization to support business resilience.

QUESTIONS

Submit questions about the Port Houston 2040 Plan to: 2040Plan@porthouston.com

DID YOU KNOW?

- Houston officially became a deep-water port 106 years ago, but navigation has been operating on Buffalo Bayou for at least 170 years.
- The next big improvements to the HSC are called “Project 11” as there have been 10 major expansions in the past.
- Port Houston is the first port in the U.S. to secure 100 percent renewable energy to support its operations.

PROCESS TIMELINE

1. PROJECT PLANNING
   APRIL 2018-DECEMBER 2019

2. PLAN DEVELOPMENT
   DECEMBER 2019-SEPTEMBER 2020

3. STAKEHOLDER ENGAGEMENT
   INTERNAL
   MARCH 2020-JULY 2020
   EXTERNAL
   AUGUST 2020-SEPTEMBER 2020

4. PLAN PRODUCTION
   OCTOBER 2020

5. PORT COMMISSION ADOPTION
   NOVEMBER 2020

6. IMPLEMENTATION AND ANNUAL REVIEW